

Recovery and Renewal Theme	Proposed areas for development
Residents	<ul style="list-style-type: none"> • Increase in vulnerable population <ul style="list-style-type: none"> ○ Financial ○ Physical ○ Mental <p>How do we identify and support them?</p> • Changing needs, expectations and demands. • Engagement <p>How do we ensure that we involve our residents?</p> • Harness <p>The skills and talent of residents for the good of the local area and wider district</p>
Business	<ul style="list-style-type: none"> • Tourism <p>Do we play a more active role?</p> • Skills and Training • Open space <p>How do we use this best to promote safe enterprise?</p> • Town Centres <p>How do we support the 'New normal' in the short and longer term</p> • Active travel opportunities <p>Links to Health and Climate commitments.</p>
Community and Partnerships	<ul style="list-style-type: none"> • Volunteers <p>How do we make this new community sustainable and what is our role?</p> • Partnerships <p>Build on the existing strengthened partnerships. Develop new partnerships that support our communities and residents.</p> • Towns and Parish Councils <p>In most case the relationship between the Council and the T&P's has improved, how do we continue to develop these?</p> • Community Response Team <p>The team has been pivotal to the Councils response. Do we continue the role and what does this look like?</p>

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<p>Financial Stability</p>	<ul style="list-style-type: none"> • Complete monthly Government returns on COVID costs and loss of income It is hoped that the Government will act with further funding when the national picture is collated • Government Lobbying for extra funding Joint approach with Devon Councils • Monthly budget monitoring reports Include monitoring reserves Collection rates • Service delivery discussions To discuss what services might look like under the 'new normal' • Review of statutory versus discretionary expenditure To include corporate priorities • Review of the Council's Capital Programme To include all capital projects • Revise the Medium Term Financial Strategy By July 2020 Accounts outturn for 2019/20 • Propose options to Councillors for an amended Budget for 2020/21 By September 2020 • Lobby Government for a change in some of the 'rules' for Councils To change the accounting rules for capital repayments on borrowing and capital receipts flexibility • Press Government for an early decision on factors affecting our 2021/22 Budget New Homes Bonus funding Negative Revenue Support Grant Rural Services Delivery Grant • Fair funding for rural Councils Work with Rural Services Network to build the case for a fair allocation of funding • Opportunities for further investment Borrowing

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Communications	<ul style="list-style-type: none"> • Communicating during the pandemic Where we were and where we are now • Community Leadership Response into Recovery Operational messaging • Building Partnerships • Strengthening our regional voice • Streaming meetings The benefits in terms of Transparency, Engagement and Efficiency
Governance (reference to Peer Review recommendations)	<ul style="list-style-type: none"> • Formal member meetings Process/procedure for remote meetings DM – public participation/video site visits/delegation • Informal member meetings – remote to be the default? • External – interaction with; Town & Parish Councils External bodies • Joint Working with West Devon Can this be expanded? • Member/Officer ways of working
Service Recovery	<ul style="list-style-type: none"> • Role of the Council? Facilitation, Co-ordination, Doing. • Review of; • Service demand and expectations <ul style="list-style-type: none"> ○ On existing services ○ New services requirements ○ How customers access services ○ Costs ○ Contracts – Fusion/FCC • Statutory/Discretionary • Capitalise on flexibility of our operating model • Build Back Better • Ways of working